



St Marys Cement
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Pierre Adrien
District Manager
Ministry of the Environment for Climate Change
London District Office
733 Exeter Road
London, ON N6E 1L3

June 25, 2025

To Whom It May Concern

Please be advised that St Marys Cement Plant began the use of Alternative Low Carbon Fuels on May 8, 2024. Condition 11.1.b of ECA 6394-D78PR2 noted;

The Company shall notify the District Manager in writing of the details of the installed equipment, date of installation and date of commencement of operation of the Alternative Low-Carbon Fuels feed equipment which permits the use of Alternative Low-Carbon Fuels up to 175 tonnes per day within two (2) weeks of the installation and the commencement of operation.

St Marys Cement notes this condition was not met in writing.

Equipment installed for the use of ALCF included a storage building for holding the material, a shredder for reducing the size of the material prior to use in the process, a feeding bin for operators to input material into the process, a dosing bin at the material injection location, and a pneumatic injector system to input material into the kiln via the kiln burner.

Equipment was installed between August 2023 and May 2024.

Commissioning of equipment for operations of the ALCF facility began on approximately May 8, 2024 with stable use of the ALCF Equipment starting in the beginning of June.

Commencement of use of ALCF was reviewed in several discussions with MECP District Officer and community members at a Community Liaison Committee meeting throughout June 2024.

Since commencement in 2024 St Marys Cement has used over 1,600 tons of non-recyclable wood and 13,000 tons of non-recyclable plastics as ALCF.

Please advise if you have any questions or concerns.

A handwritten signature in black ink, appearing to read "K. Pelissero", written in a cursive style.

Kara Pelissero
Environmental Manager
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